

Q3 2026

Quarterly MarketView

M&A activity and market analysis report for the aerospace, defense and government sectors.

Delivering optimal outcomes for our clients

KippsDeSanto has announced 275+ total transactions, including 165+ since joining Capital One in 2019 and 24 in 2026, navigating complex market conditions across sectors.

Pending AIR INDUSTRIES GROUP is merging with TENAX AEROSPACE a portfolio company of NTC GROUP	October 2026 Action Manufacturing Company has been acquired by IGNIUM	September 2026 INTELLIGENT WAVES has been acquired by BA a portfolio company of DFW CAPITAL PARTNERS	August 2026 FTS has been acquired by noblis	July 2026 PA BERRY AVIATION, INC. a portfolio company of ACORN CAPITAL MANAGEMENT has agreed to be acquired by Bristow	June 2026 LANDGATE has been acquired by Wood Mackenzie a portfolio company of VERITAS CAPITAL	June 2026 ZONES TECHNOLOGIES has been acquired by KONIGSBERG	April 2026 ENVERUS a portfolio company of Blackstone has acquired sbs a portfolio company of PEAK ROCK CAPITAL	April 2026 alereon has been acquired by acron technologies a portfolio company of TJC	March 2026 MS2 has been acquired by TAPCO a portfolio company of PEAK ROCK CAPITAL	March 2026 ORBION has been acquired by YORK SPACE SYSTEMS
February 2026 ARCTOS a portfolio company of BATTLE INVESTMENT GROUP has been acquired by dcs corp	February 2026 SEV1TECH BETTER SOLUTIONS. FASTER. a portfolio company of DFW CAPITAL PARTNERS has been acquired by ERT a portfolio company of MACQUARIE	January 2026 sbs a portfolio company of PEAK ROCK CAPITAL has acquired GeoSpatial Innovations, Inc. gsi	January 2026 SIMS SOFTWARE has been acquired by TECHNOMILE a portfolio company of CAPITOL MERIDIAN PARTNERS	January 2026 VIDTERRA has been acquired by NTS a portfolio company of CLAIRVEST	January 2026 EXPANSIA has been acquired by FALFURRIAS MANAGEMENT PARTNERS	December 2025 BigBear.ai	December 2025 CENTIL has been acquired by SABEL SYSTEMS a portfolio company of SAGEWIND CAPITAL	December 2025 Red River a portfolio company of cerberus has acquired INVICTUS	December 2025 MetroStar has been acquired by VERITAS CAPITAL	December 2025 BT FEDERAL a subsidiary of BT has been acquired by 22nd Century Technologies, Inc.
December 2025 ORKF and KYTHERA SPACE SOLUTIONS have been acquired by AURIA a portfolio company of ENLIGHTENMENT CAPITAL	October 2025 HESP, LLC the Salesforce practice of HIGHER ECHELON has been acquired by Cherokee FEDERAL	October 2025 powerley has been acquired by CONVEY a portfolio company of OCEANSOUND PARTNERS & ENERGY IMPACT PARTNERS	October 2025 SILVEREDGE a portfolio company of GODSPEED CAPITAL has been acquired by SAIC	October 2025 TRIDENT Maritime Systems a subsidiary of a portfolio company of J.F. Lehman & Company has been acquired by DC CAPITAL PARTNERS	June 2025 HEXAGON Safety, Infrastructure & Geospatial Division has sold certain Hexagon US Federal business assets to BA a portfolio company of DFW CAPITAL PARTNERS	June 2025 HEXAGON has sold mapping and geospatial API reseller business assets to Undisclosed Buyer	May 2025 narda MITEQ a portfolio company of J.F. Lehman & Company has been acquired by Amphenol	March 2025 roka security has been acquired by NIGHTWING	February 2025 BEYONData a portfolio company of BLUESTONE INVESTMENT PARTNERS has been acquired by SMX a portfolio company of OCEANSOUND PARTNERS	January 2025 KFS has been acquired by SPX TECHNOLOGIES

M&A trends and activity

Total transaction volume held firm in Q3 2026, as surging defense sector dealmaking and a sequential uptick in the government sector helped offset a normalization in aerospace transactions following Q2's record volume.

Aerospace

Aerospace sector transaction volume declined to 26 transactions in Q3 2026, a 39% decrease following the prior quarter's peak. Activity remained focused on aircraft maintenance and aftermarket services, specialized components and precision manufacturing.

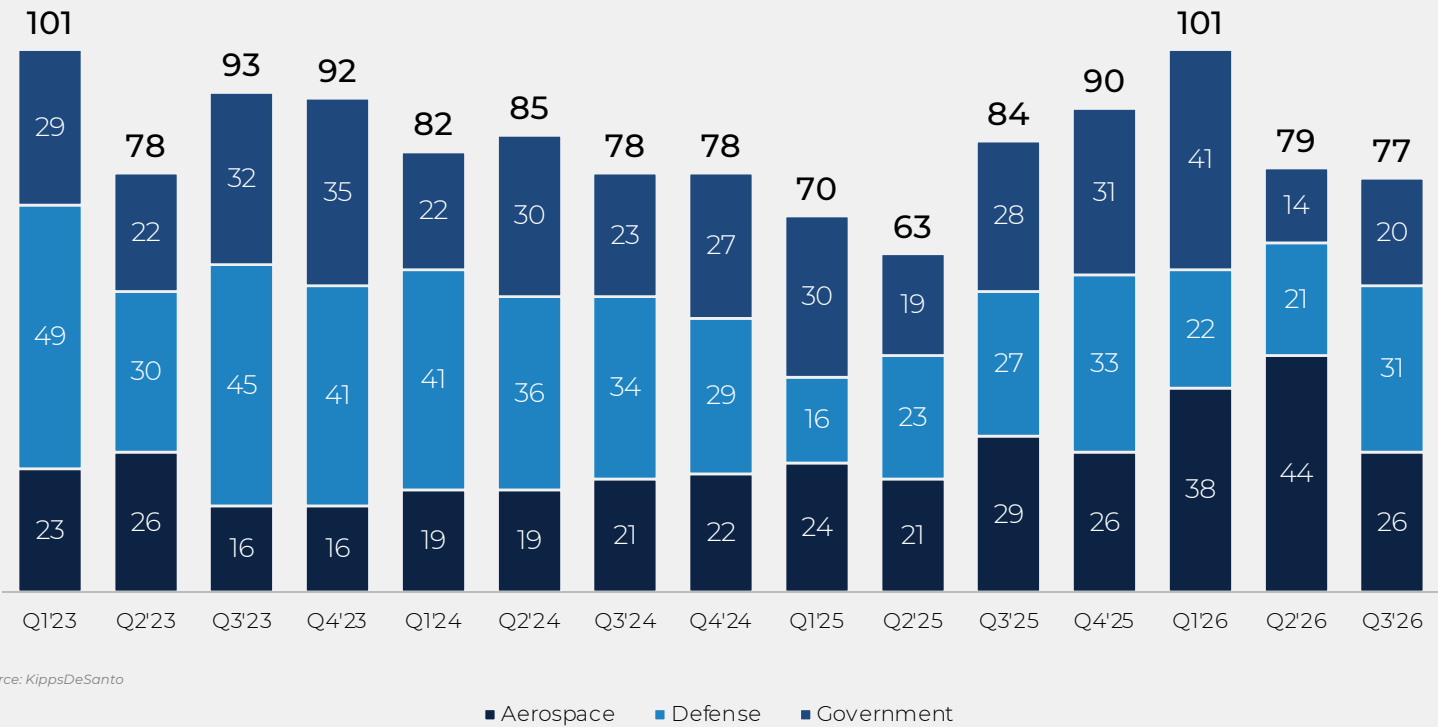
Defense

Defense sector transaction volume rose to 31 deals in Q3 2026 following a slight dip in Q2. Activity centered on autonomous systems and counter-UAS, alongside undersea capabilities, electronic warfare and mission-critical electronics.

Government

Government sector deal activity increased to 20 transactions in Q3 2026 following a dip in Q2. Strategic buyers and private equity sponsors remained focused on mission-critical IT modernization, AI-enabled analytics and assets with major customer positions within U.S. federal defense and intelligence agencies.

Quarterly M&A transaction volume by industry segment⁽¹⁾



1. Includes unannounced transactions

Highlighted transactions



Consolidated Precision Products Corp.

- Consolidated Precision Products Corp. (CPP), a portfolio company of Warburg Pincus and Berkshire Partners, LLC, has been acquired by GE Aerospace (NYSE: GE).
- Secures critical engine casting capacity to support higher commercial, aftermarket and defense output.
- \$11.75B enterprise value.
- 5.9x revenue and 18.0x EBITDA.^(1,2)



EPIQ Design Solutions LLC

- EPIQ Design Solutions, LLC, a portfolio company of Veritas Capital, has been acquired by TTM Technologies, Inc. (NASDAQ: TTM).
- Strengthens TTM Technologies' defense electronics portfolio by adding EPIQ's software-defined radios, RF technology and space computing capabilities.
- \$1.1B enterprise value.
- 17.4x EBITDA; revenue not disclosed.⁽³⁾



Ultra Maritime

- Ultra Maritime, a subsidiary of Ultra Electronics Holdings Ltd., a portfolio company of Advent International, has been acquired by Lockheed Martin (NYSE: LMT).
- Expands LMT's sonar, sonobuoy and autonomous sensing capabilities.
- \$3.45B enterprise value.
- Estimated revenue and EBITDA multiples of 4.4x and 22.0x, respectively.⁽⁴⁾

1. Based on FY27 estimated metrics

2. Includes expected synergies; ~26 times EV/EBITDA without synergies

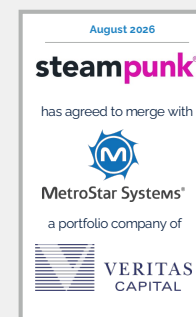
3. Estimated on a synergy-adjusted basis using 2027 adjusted EBITDA

4. Based on last twelve months December 2026 estimated revenue and EBITDA; estimates from PitchBook and Wall Street Research



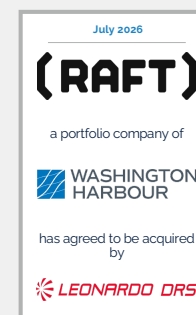
Attilius Technologies

- AE Industrial Partners, LP has launched a new platform, Attilius Technologies, with the acquisition and rebranding of a leading provider of data intelligence and analytic solutions.
- Creates a vertically integrated, scaled proprietary intelligence platform for the U.S. Intelligence Community (IC) and U.S. Department of Defense (DOD).
- Enterprise value, revenue and EBITDA not disclosed.



Steampunk, Inc.

- Steampunk, Inc. has agreed to merge with Metrostar Systems, LLC, a portfolio company of Veritas Capital.
- Unites two of the most disruptive innovators in government contracting to deliver AI-enabled digital transformation with greater scale, speed and conviction.
- Enterprise value, revenue and EBITDA not disclosed.

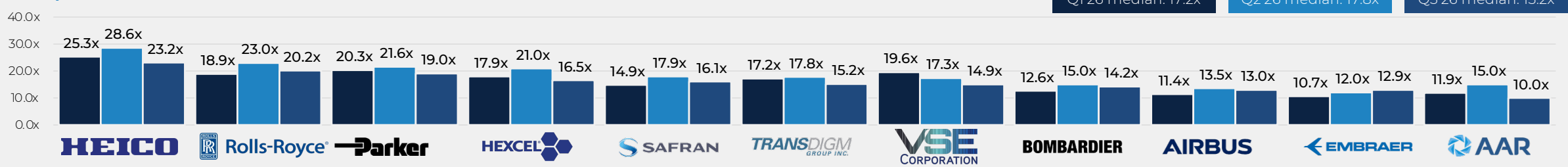


Raft, LLC

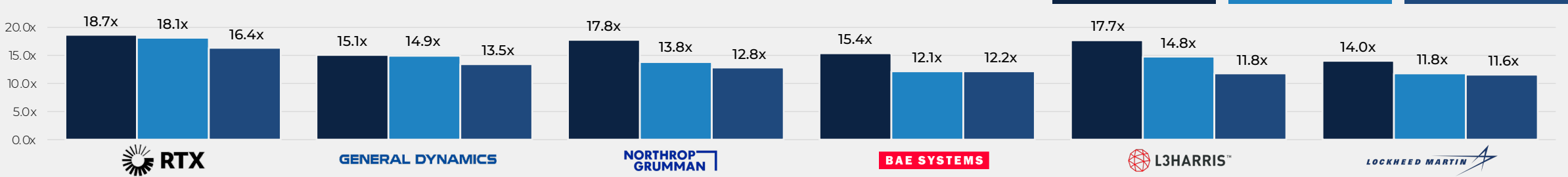
- Raft, LLC, a portfolio company of Washington Harbour Partners, has been acquired by Leonardo DRS (NASDAQ: DRS).
- Accelerates Leonardo DRS's capability to deliver integrated hardware, software and autonomous solutions.
- \$450M enterprise value.
- Revenue and EBITDA not disclosed.

Public market valuation trends

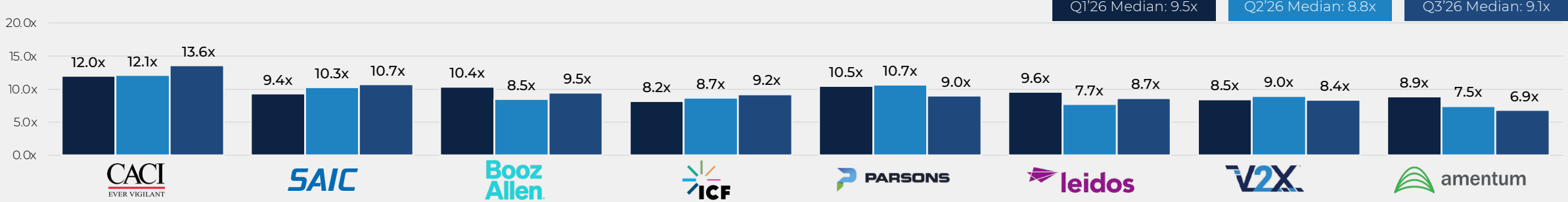
Aerospace



Defense



Government



Source: S&P Capital IQ

As of March 31, 2026 As of June 30, 2026 As of September 30, 2026

Equity capital markets performance

All three sectors rallied through July before pulling back in mid-August as broader interest rate pressures and persistent supply chain friction impacted the entire landscape.

Aerospace

+7.4% LTM | (4.9)% Q3 2026

Shares declined despite continued commercial aftermarket demand. Investors remained focused on whether engine and component suppliers could extend output, meet delivery schedules and convert strong demand into earnings.

Defense

+0.4% LTM | (4.4)% Q3 2026

Shares finished lower despite sustained demand for munitions, autonomous systems and other priority capabilities.

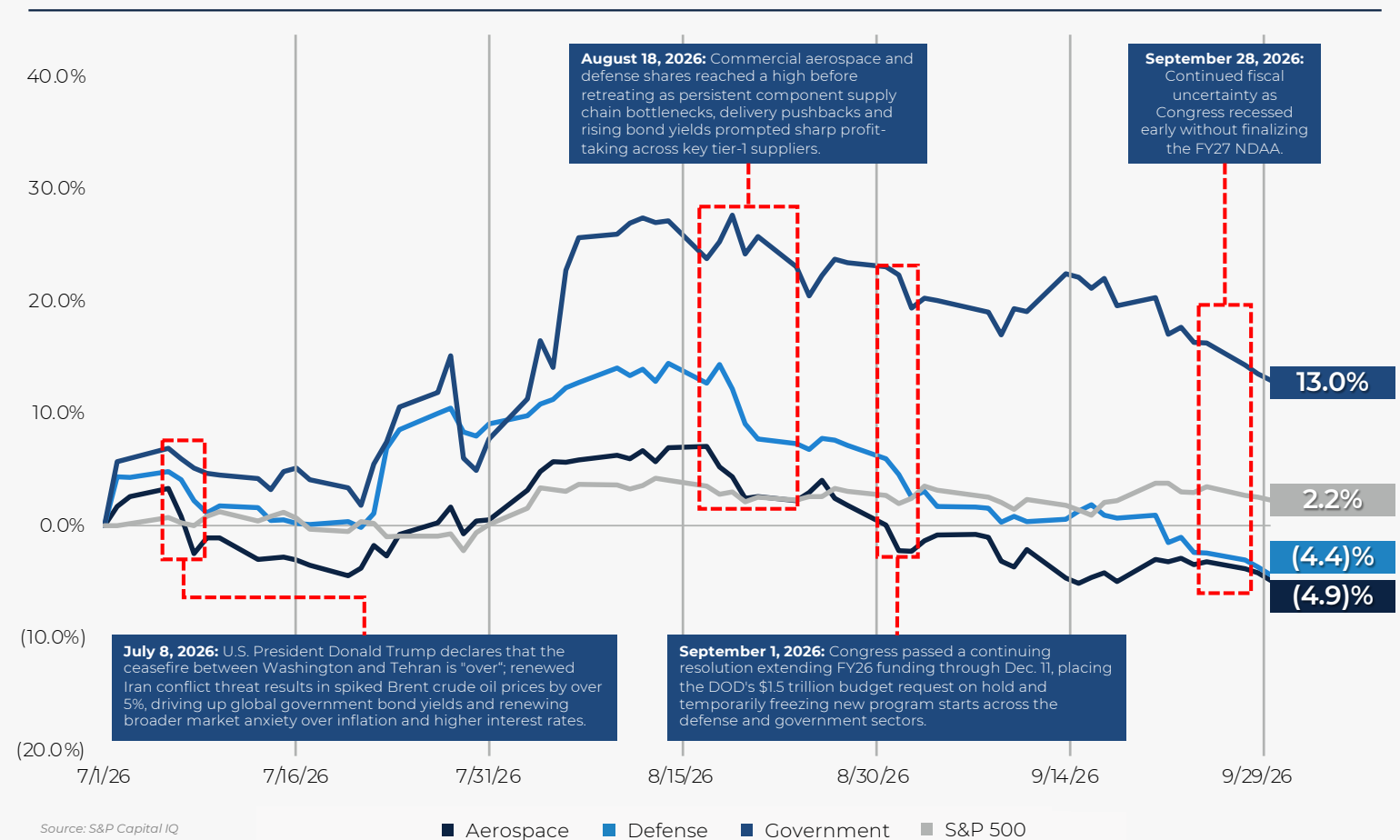
Government

(22.6%) LTM | 13.0% Q3 2026

Despite a decline in the LTM period, Government shares surged 13.0% in Q3 2026 driven by primes such as CACI International, Inc. (NYSE: CACI) and Leidos Holdings, Inc. (NYSE: LDOS) beating earnings expectations, reporting record backlogs and increased demand for defense-oriented technology solutions.

LTM = Last twelve months

Indexed Q3 2026 returns



Delivery deficits drive OEM insourcing and aftermarket growth

Raw material bottlenecks and legacy fleet retention

Persistent lead-time extensions for titanium and nickel superalloys across sub-tier foundries and suppliers create severe shortages in castings, forgings and fasteners, which delays production, expands backlog and forces airlines to fly legacy fleets for extended periods.

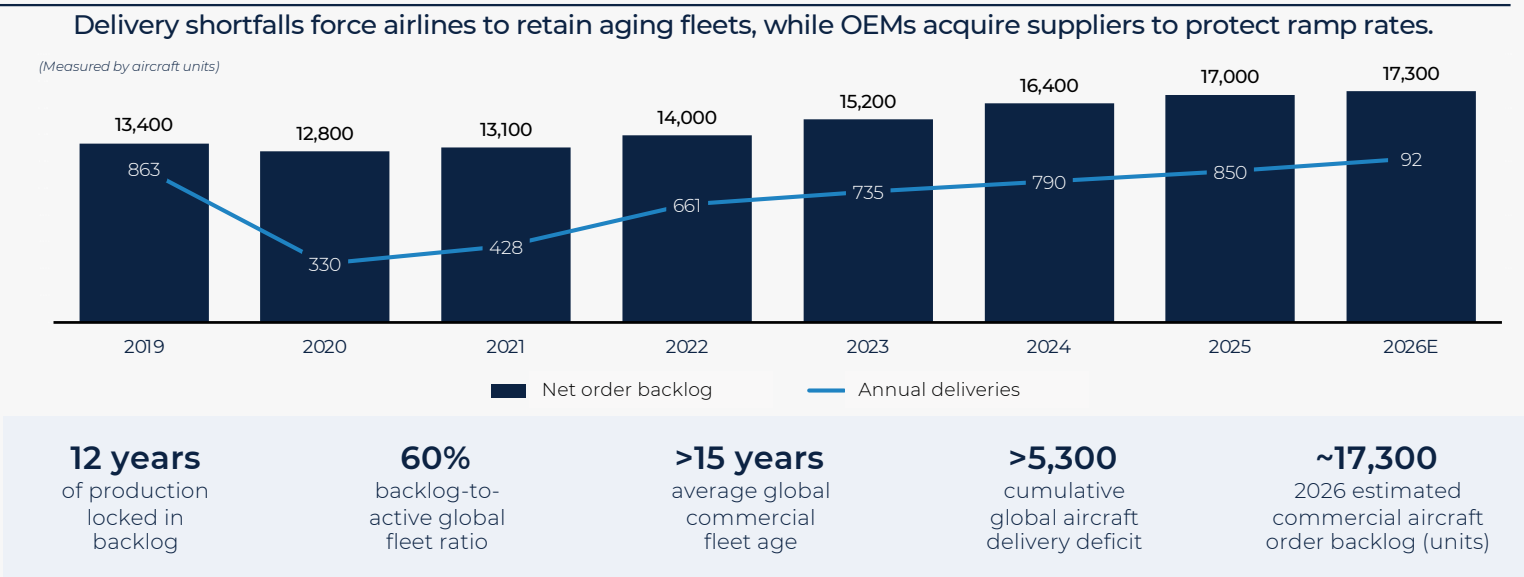
Structural pivot toward supply chain insourcing

To combat supply chain volatility, original equipment manufacturers (OEMs) are pivoting from outsourcing raw materials to vertical integration. GE Aerospace and Boeing have already acquired key suppliers, while Honeywell is moving to bring more work in-house and squeeze independent vendors.

Predictive maintenance and high-margin SaaS

Production backlog and aging fleets drive operators to adopt AI predictive maintenance to decrease downtime; likewise, strategic acquirers and private equity firms are also consolidating aviation IT platforms to transition away from hardware-only models and capture high-margin SaaS revenue.

Commercial aircraft order backlog outpaces OEM delivery capacity



Select insourcing deals

Sep '26

CPP
Consolidated Precision Products

has been acquired by

GE Aerospace

GE acquired CPP to insource jet engine castings. The deal announcement triggered a ~10% drop in Howmet's stock.

Jul '24

SPIRIT
AEROSYSTEMS

has been acquired by

BOEING

Boeing acquired Spirit Aerosystems to insource 737 MAX and 787 aerostructures.

Sep '26

POLARIS
AERO

has been acquired by

VERYON

Veryon acquired Polaris Aero to integrate aviation safety management software into their maintenance platform.

Sep '25

SHIFT5

has received Series C financing from

ae ventures

Shift5 raised \$75M, led by AE Ventures, to scale fleet cybersecurity and predictive maintenance.

Jul '24

empowermx

has been acquired by

IFS

IFS acquired empowerMX to add AI-powered airframe MRO and paperless maintenance software to their aviation platform.

Jan '24

VISTAIR
WORLD CLASS AVIATION TECHNOLOGY

has been acquired by

COMPLY 365

Comply365 merged with Vistair to establish a global aviation compliance and safety SaaS platform.

Source: Airbus, Boeing, IATA, Oliver Wyman and Wall Street Research

Transatlantic capital divergence in space

Deep private capital powers U.S. commercial space

The U.S. space infrastructure market is propelled by deep private capital, with the U.S. accounting for 60% of all cumulative private equity investment in space. This allows domestic companies to scale rapidly through venture funding and M&A rather than relying solely on government grants.

Sovereign and multilateral backing anchors Europe

European space scale-ups rely heavily on sovereign initiatives and non-dilutive public financing with operations and infrastructure expansion anchored by blended capital from entities such as the EIB, NATO Innovation Fund, KfW and Bpifrance.

Acceleration of cross-border M&A

Europe's late-stage funding gap is drawing space companies toward growth capital and exit opportunities abroad. Well-capitalized strategics and sponsors, including U.S. buyers, are pursuing European capabilities and supporting cross-border consolidation.

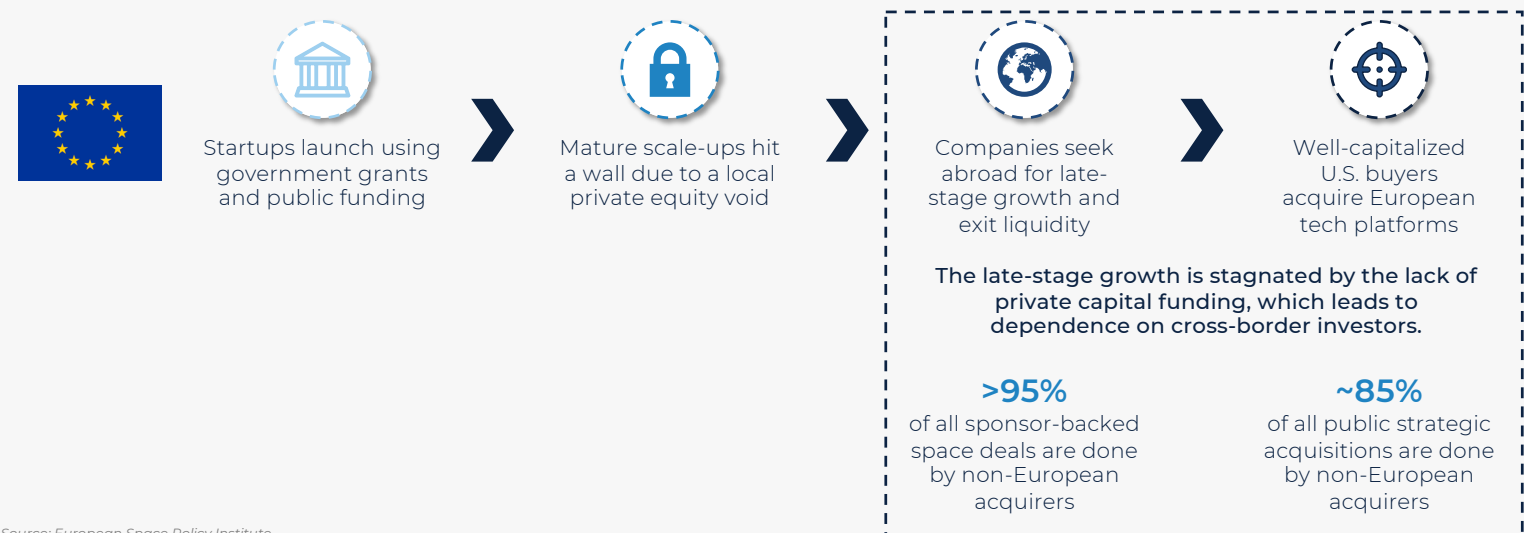
European space capital deficit leads to cross-border M&A

U.S. space assets scale via independent private capital, while sovereign dependency restricts European funding and drives cross-border dealmaking.

U.S. commercial space capital capture roadmap



European commercial space capital capture roadmap



Source: European Space Policy Institute

Direct government equity investments reshape the DIB

Government moving from traditional customer to active equity investor

The U.S. Government continues to make direct equity investments in U.S. companies, utilizing convertible preferred stock, warrants and common equity to inject rapid growth capital into the defense industrial base without taking operational control.

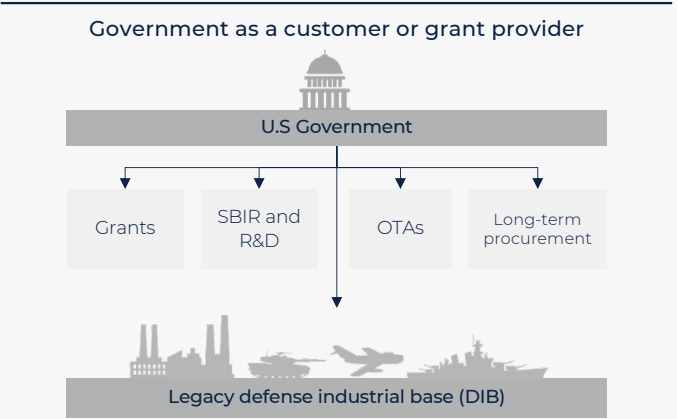
Direct capital deployment targeted at critical supply chain single points of failure

Federal equity investments are focused on de-risking domestic bottlenecks across critical minerals (e.g., rare earths, tungsten, copper and germanium), propulsion (e.g., solid rocket motors) and uncrewed aerial systems (e.g., drone production) by bundling direct equity capital with multi-year government purchase guarantees and price floors.

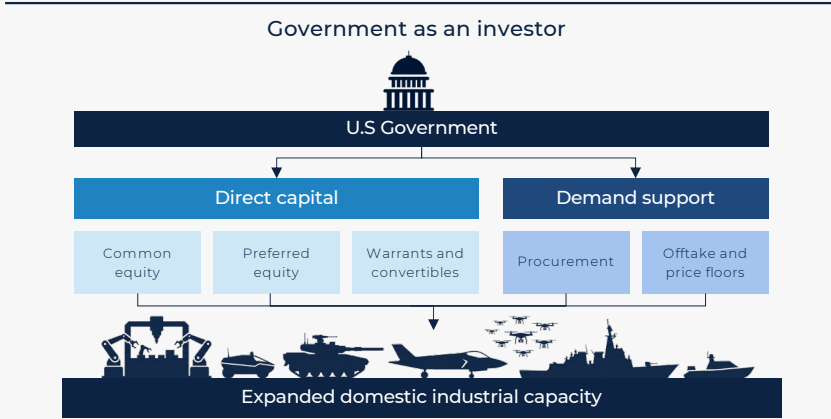
Government capital provides downside protection

By pairing direct equity injections with long-term purchase guarantees, government investments serve to significantly mitigate overall risk for key defense suppliers while protecting against market volatility.

Traditional model



Emerging model



Select government equity and loan investments (2025–2026)

Jun '25 Golden share governance stake Condition to approve the Nippon Steel acquisition.	Jul '25 Rare-earth equity backstop \$400M convertible preferred investment to expand domestic rare-earth processing.	Jan '26 Missile propulsion investment \$1B convertible preferred investment to expand rocket motor production.	Jan '26 Mine-to-magnet funding Access to up to \$1.6B in funding to build domestic rare-earth and magnet capacity.	Jul '26 Drone production loan Up to \$820M loan to scale manufacturing of domestic critical drone components.
Aug '26 Domestic alumina expansion \$100M follow-on preferred equity to sustain sole U.S. Alumina refinery.	Aug '26 Alaska minerals investment \$35.6M equity investment to advance copper, cobalt and germanium projects.	Sep '26 Tungsten capacity anchor \$450M redeemable preferred equity to expand domestic tungsten manufacturing.	Sep '26 High-purity iron scale-up \$65M contribution to series A to scale U.S. Iron production for rare-earth magnets.	
Direct equity capital injection		De-risked capacity expansion		High-conviction private M&A

Source: America's Seed Fund, Industrial Base Analysis and Sustainment Program & Defense Production Act Title III, SEC filings and The Wall Street Journal

Multi-domain autonomy, counter-UAS and energetics capacity

Evolving threat landscape driving next-generation defense capabilities

The rapid proliferation of low-cost, highly capable uncrewed systems, combined with the geo-political environment and rising nation state threats, is accelerating capital deployment into counter-UAS (C-UAS), autonomous strike platforms and specialized energetics to preserve domain overmatch.

Sustained funding momentum across priority program architectures

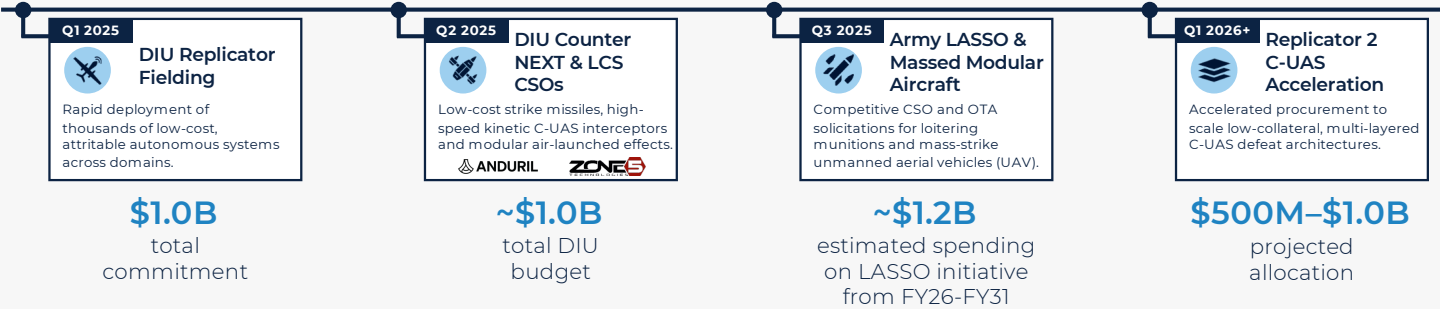
The DOD is increasing funding for layered air and base defense, scalable autonomous systems, domestic propulsion and munitions production, with multiple programs of record and rapid fielding pathways (e.g., Replicator, LASSO and Golden Dome).

Significant M&A activity as strategics and sponsors scale critical tech

Strategic buyers and private equity platforms are deploying capital via acquisitions to secure differentiated C-UAS technology, edge-AI flight software and solid rocket motor manufacturing capacity to capture surging program backlog.

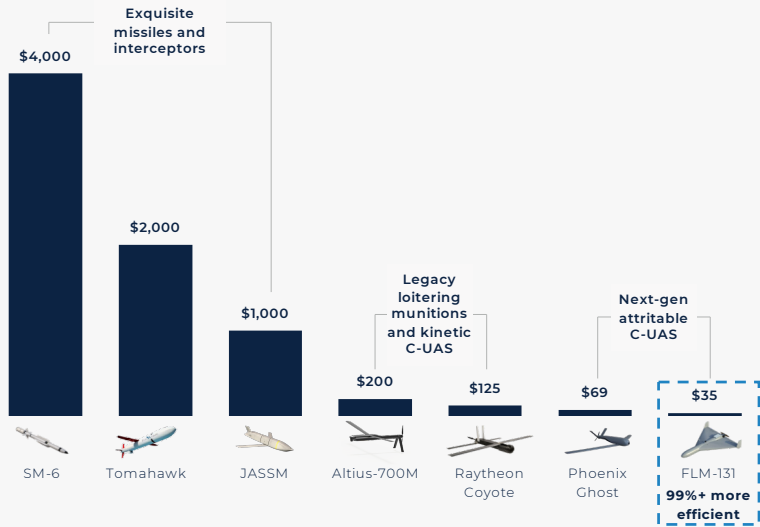
Accelerating technology adoption and fielding through key programs

Note: Data as of September 30, 2026.



Illustrative strike and intercept system costs

(\$ in 000s)
Note: Acquisition costs are illustrative; systems vary by range, payload and maturity.



Source: CRS Reporting, Defense Daily, Federal Procurement Data System and Oliver Wyman

Recent relevant transactions

Scaling autonomous weapons requires investment in propulsion, energetics and qualified manufacturing capacity.

Ann. Date	Buyer	Target	Description
Sep '26	ONDAS	GATE Technologies Ltd.	Electronic Safe and Arm Devices (ESADs) and advanced electronic fusing
Aug '26	AEVEX	BLACKSEA	USVs, UUVs and multi-domain maritime ISR ecosystems
Jul '26	ONDAS	DZYNE	Autonomous aerial systems, long-range ISR and C-UAS
Jun '26	KONGSBERG	ZONE3	High-speed kinetic C-UAS interceptors, modular propulsion systems
May '26	MACH INDUSTRIES	EXQUADRUM	Solid rocket motor production, high-rate energetics and tactical missile propulsion
Mar '26	ONDAS	BIRD ROTRON	Extended-range autonomous strike platforms & secured ESADs

SBA proposed size standards overhaul

Situation overview

The Small Business Administration’s (SBA) latest rule change proposal targets size standards and North American Industry Classification System (NAICS) codes to address inflation, consolidation and scaling demands for prime awards.

As proposed, the size standard overhaul represents a significant increase in the annual revenue cap across multiple NAICS codes.

Impact on M&A

While these proposed modifications are not expected to change the premium placed on full and open (F&O) work, they are expected to impact overall M&A volume as buyers and sellers adjust to this new norm.

Non-affiliated small business buyers may gain headroom to acquire smaller targets while retaining small status; however, appetite for larger small business deals is expected to remain muted to avoid tripping the new caps.

Private equity affiliation rules are expected to remain unchanged. Any sponsor with aggregated revenues exceeding the new caps currently triggers a recertification as other-than-small upon acquisition.

Select proposed SBA size threshold changes and timeline

Select highlights	Current rule	Proposed rule
IT services revenue cap	\$34M	\$531M
Consulting revenue caps	\$19M-\$29M	\$295M
Engineering services revenue cap	~\$26M	\$252M
R&D revenue cap	\$28M	\$246M
NAICS structure	978 individual codes	338 industry groups (4 and 5-digit)
Eligible contractor pool	Approximately 125,000 active small business contractors	Approximately 162,000 active small business contractors

August 20, 2026:
SBA proposed rule is released to the public.

November 20, 2026:
Public comment period closes (extended from September 21, 2026).

Q1 2027:
Final rule formally published.

Q2 2027:
Official effective implementation date.

Key takeaways:

- Extends small business runway far past legacy revenue ceilings.
- Enables multi-year extensions to build defensible past-performance track records.

Source: U.S. SBA Proposed Rule (91 Fed. Reg., Aug 20, 2026); SAM.gov/FPDS Data

Rise of non-traditional contracting mechanisms

A shift in procurement paradigms

The DOD, intelligence agencies and civilian agencies such as the Department of Homeland Security are actively bypassing traditional Federal Acquisition Regulation (FAR) processes.

Agencies are favoring alternative contracting vehicles, such as Other Transaction Authorities (OTAs), Commercial Solutions Openings (CSOs) and Small Business Innovation Research (SBIR) Phase III awards, to rapidly integrate commercial and dual-use technologies into critical programs.

M&A as a path to acquire access to alternative contracting vehicles

Buyers have increased focus on agile, non-traditional defense contractors and companies that possess established OTA pathways, proprietary intellectual property and a proven, repeatable track record of transitioning capabilities from prototype to full-scale production.

This trend is driving significant deal activity across the sector, as evidenced by recent transactions such as MetroStar Systems, Inc.'s (a portfolio company of Veritas Capital) acquisition of Steampunk, Inc. and Leonardo DRS Inc.'s acquisition of Raft, LLC.

Select government examples

USCYBERCOM Joint Cyber Hunt Kit (OTA)	DLA Total Asset Visibility Program (SBIR Ph. III)
Execution date: August 26, 2026 Total contract value: \$750M Target awardee: Parsons Agency: U.S. Cyber Command ("USCYBERCOM") Key focus areas: • Deployable defensive cyber operations platforms. • Edge threat hunting, cyber incident response and forensic hardware / software.	Execution date: July 29, 2026 Total contract value: \$250M Target awardee: CGI Federal Agency: Defense Logistics Agency (DLA) Key focus areas: • Enhance material tracking and decision-making via automation and logistics support.
HS CBP Design Intelligence Mission Modernization Hub (SBIR Ph. III)	USSOCOM Integration of Digital Ecosystem Applications (SBIR Ph. III)
Execution date: September 29, 2026 Total contract value: \$447M Target awardee: Steampunk Agency: Department of Homeland Security's Customs and Border Protection (CBP) Key focus areas: • Modernization framework for mission support and operational systems. • Digital transformation efforts across CBP mission areas.	Execution date: September 23, 2025 Total contract value: \$349M Target awardee: Raft Agency: U.S. Special Operations Command (USSOCOM) Key focus areas: • Accelerate edge-to-enterprise data and AI.

Source: GovCon Wire

Aerospace sector transactions

(\$ in millions)

Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
9/29/26	Greenbriar Equity Group, L.P.	Spectrum Control Inc. (portfolio company of AEA Investors, LP)	Provides reliable, high-performance technologies for powering and conditioning RF and microwave signals for aerospace, defense and commercial end markets	ND	ND	ND	ND	ND	ND
9/29/26	Optikos, LLC (portfolio company of Artemis Capital Partners)	Omega Optical (portfolio company of Artemis Capital Partners)	Provides precision optical coatings and components for aerospace, defense and other end markets	ND	ND	ND	ND	ND	ND
9/28/26	AAR Corp. (NYSE: AIR)	65% Stake in MRO Holdings, Inc.	Provides MRO services to private sector and U.S. federal government aerospace markets	\$4,000.0	\$1,000.0	\$373.8	37%	4.0x ⁽¹⁾	10.7x ⁽¹⁾
9/23/26	Augustus Global, LLC	Omega Air, Inc. and its affiliate Omega Aerial Refueling Services, Inc.	Provides aircraft leasing, parts, contracted air-to-air refueling (AAR) and other flight services for international government aerospace and defense end markets	ND	ND	ND	ND	ND	ND
9/23/26	Rohde & Schwarz GmbH & Co.	NEOSAT GmbH and PHYTRONIC GmbH	Provides advanced satellite technology for private sector and international government aerospace and defense markets; Provides waveform design and antenna algorithms in private sector and international government aerospace and defense markets	ND	ND	ND	ND	ND	ND
9/21/26	Extant Aerospace (subsidiary of TransDigm Group Incorporated (NYSE: TDG))	Portfolio of Commercial Rotorcraft, Land Systems and Business Jet Products from Woodward, Inc. (NASDAQ: WWD)	Provides precision energy control solutions for aerospace, defense and other end markets	\$240.0	ND	ND	ND	ND	ND
9/15/26	Becklin Holdings, Inc.	Chief Avionics, Inc.	Provides aircraft avionics sales, installation, upgrades and services for private sector aviation markets	ND	ND	ND	ND	ND	ND
9/8/26	GE Aerospace (NYSE: GE)	Consolidated Precision Products Corp. (CPP) (portfolio company of Warburg Pincus, LLC and Berkshire Partners, LLC)	Provides highly-engineered components and sub-assemblies for private sector and U.S. federal government aerospace and defense markets	\$11,750.0	\$2,000.0	\$652.8	33%	5.9x	18.0x
9/1/26	Canopy Aerospace & Defense (portfolio company of Trive Capital Holdings, LLC)	Aviotec S.r.l.	Provides design, manufacturing, integration and testing of thermal-control hardware and electrical harnesses for satellites, spacecraft, defense and cryogenic applications	ND	ND	ND	ND	ND	ND
9/1/26	Bombardier, Inc. (TSX: BBD.B)	MHI Canada Aerospace, Inc. (subsidiary of Mitsubishi Heavy Industries Ltd. (TYO: 7011))	Provides major structural assembly, wing-to-fuselage pre-fit, systems installation and testing, tooling, sustaining engineering, configuration management and aftermarket support	ND	ND	ND	ND	ND	ND
9/1/26	Valence Surface Technologies LLC (portfolio company of ATL Partners and British Columbia Investment Management Corporation)	Cametoid Technologies, Inc.	Provides ion vapor deposition (IVD) surface treatment for private sector and U.S. federal government aerospace and defense markets	ND	ND	ND	ND	ND	ND
8/31/26	VSE Corporation (NASDAQ: VSEC)	Atech Turbine Components, Inc.	Provides specialized MRO focused on complex hot-section components for aircraft turbine engines	ND	ND	ND	ND	ND	ND

Source: Publicly available press releases and company filings

1. Based on FY26 estimated metrics

Aerospace sector transactions, cont.

(\$ in millions)

Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
8/26/26	FlightSafety International, Inc. (portfolio company of Berkshire Hathaway, Inc.)	Commercial Training Solutions Business of Acron Technologies (portfolio company of The Jordan Company, L.P.)	Provides full-flight simulators, training devices, pilot training services, aviation academy programs and driver-training technology for aerospace and public sector markets	ND	ND	ND	ND	ND	ND
8/20/26	Barnes Aerospace, Inc. (portfolio company of Apollo Global Management, Inc.)	Jet Airwerks, LLC	Provides aircraft engine component maintenance, repair and overhaul services intended to serve the aviation industry	ND	ND	ND	ND	ND	ND
8/11/26	Joby Aviation, Inc. (NYSE: JOBY)	Resonant Sciences, LLC (portfolio company of Cerberus Capital Management, L.P.)	Provides payload and survivability solutions for aerospace and defense markets	\$500.0	\$100.0	ND	ND	5.0x	ND
8/5/26	Akkodis Group AG (subsidiary of Adecco Group AG)	Airbus-Dedicated Engineering Business of Sogeclair Aerospace SAS	Provides aerospace engineering services supporting aircraft design, industrialization, manufacturing engineering and lifecycle support for Airbus commercial aircraft programs	ND	ND	ND	ND	ND	ND
7/30/26	Hottinger BrÜel & Kjaer GmbH (subsidiary of Spectris Ltd.) (portfolio company of KKR & Co. L.P. (NYSE: KKR))	Sentech, Inc. (portfolio company of Astor Place Holding Corp.)	Provides standard and custom-engineered precision position and speed sensors for mission-critical components within power generation, aerospace and defense, space and high-performance industrial markets	ND	ND	ND	ND	ND	ND
7/27/26	Wynnchurch Capital, L.P.	Luxfer Holdings PLC (NYSE: LXFR)	Provides advanced engineered materials, high-performance components and high-pressure gas containment devices within aerospace, defense, healthcare, clean energy, transportation and specialty industrial markets	\$532.4	\$360.9	\$49.2	14%	1.5x	10.8x
7/27/26	TransDigm Group, Inc. (NYSE: TDG)	Prince & Izant Co., LLC (portfolio company of Industrial Growth Partners, L.P.)	Provides highly engineered brazing alloys and specialty metal components within aerospace, defense, space, turbine and general industrial markets	\$1,066.0	\$360.0	ND	ND	3.0x	ND
7/23/26	Tinicum, L.P.	GracoRoberts, Inc. (portfolio company of CM Equity Partners, L.P.)	Provides distribution, custom formulation, specialty packaging and supply chain management for specialty chemicals, adhesives, sealants, coatings and advanced composite materials within global aerospace and defense markets	ND	ND	ND	ND	ND	ND
7/22/26	Fundamental Advisors, L.P.	BlueSky Helicopters, Inc.	Provides specialized aerial utility, firefighting, construction and aviation support services within commercial aerospace, defense, public safety and infrastructure markets	ND	ND	ND	ND	ND	ND
7/16/26	Machine Sciences Corporation (portfolio company of Viking Global Investors, L.P.)	Kittyhawk, Inc. (portfolio company of Trive Capital Management, LLC)	Provides hot isostatic pressing (HIP) services within space, commercial aerospace, defense and power generation markets	ND	ND	ND	ND	ND	ND
7/15/26	ADC Aerospace (portfolio company of GreyLion Partners, LP)	Hyatt Die Cast & Engineering Corporation	Provides aluminum and zinc die castings within aerospace and defense markets	ND	ND	ND	ND	ND	ND
7/15/26	AvAir, LLC (portfolio company of Corrum Capital Management, LLC)	Full Stop Technics, LLC	Provides specialized wheel and brake MRO solutions for the aerospace and defense markets	ND	ND	ND	ND	ND	ND

Source: Publicly available press releases and company filings

 = KippsDeSanto served as advisor

Aerospace sector transactions, cont.

(\$ in millions)

Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
7/7/26	Precinmac, LP (portfolio company of Centerbridge Partners, L.P.)	Advance Mfg. Co., Inc.	Provides precision machining, welding fabrication and assembly solutions for private sector and U.S. federal government aerospace and defense markets	ND	ND	ND	ND	ND	ND
7/7/26	Sentry Aerospace Limited (portfolio company of Acorn Capital Management, LLC)	Airstart, Inc.	Provides aircraft components and immediate inventory support for private sector and Canadian government aerospace markets	ND	ND	ND	ND	ND	ND
7/1/26	Arcline Investment Management, L.P.	Avantus Aerospace, Inc. (portfolio company of Inflexion Private Equity Partners, LLP)	Provides C-class components as well as standard and high performance non-metallic seals and gaskets for private sector and U.S. federal government markets	\$1,100.0	ND	\$50.0	ND	ND	22.0x

Source: Publicly available press releases and company filings

Defense sector transactions

(\$ in millions)

Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
9/24/26	Tauber Group (a subsidiary of Diehl Defence)	Luftbilddatenbank Dr. Carls GmbH	Provides aerial imagery procurement and evaluation solutions for military defense, civil engineering, construction infrastructure and environmental end markets	ND	ND	ND	ND	ND	ND
9/23/26	Ondas, Inc. (NASDAQ: ONDS)	Insignito Solutions Ltd.; Ottopia Defense; Caribou Labs	Provides counter-UAS acoustic intelligence for private sector and aerospace and defense markets; provides unmanned platform communications for private sector and aerospace and defense markets; provides EW communications and navigation for private sector and international government aerospace and defense markets	\$56.0	ND	ND	ND	ND	ND
9/22/26	Rocket One, Inc. (NASDAQ: RKTO)	Tracer Drone Technologies, LLC	Provides full-service UAV solutions for public safety and defense markets	ND	ND	ND	ND	ND	ND
9/14/26	Rajant Corporation	The Bellwether Group, Inc	Provides advanced tactical edge computing, secure communications and mission engineering solutions for the Department of Defense and other end markets	ND	ND	ND	ND	ND	ND
9/14/26	Ondas, Inc. (NASDAQ: ONDS)	GATE Technologies Ltd.	Provides electronic safe and arm devices (ESAD) and advanced electronic fuzing solutions for private sector and international defense markets	\$205.0	\$65.0	ND	ND	32x	ND
9/10/26	Swarmmer, Inc (NASDAQ: SWMR)	Ratel Robotics	Provides unmanned ground vehicles in Ukraine that perform logistics, evacuation, engineering, demining, strike and drone launch missions in the most challenging areas of the frontline	\$224.0	ND	ND	ND	ND	ND
9/3/26	Axis, Inc. (NASDAQ: ARXS)	Schatz Bearing Corp. and Stratedge Corp.	Provides bearings for aerospace, machine tools, automation and robotics, medical equipment, construction and agricultural machinery; provides hermetic, high-frequency and high-power ceramic packages for mission-critical defense and space applications	ND	\$40.0	ND	ND	ND	ND
9/2/26	FDH Electronics, LLC (division of FDH Aero and portfolio company of Audax Private Equity)	Peerless Electronics, Inc.	Provides value-added electromechanical and electronic components for private sector and U.S. federal government aerospace, defense, industrial, medical and transportation markets	ND	ND	ND	ND	ND	ND
9/1/26	Tekever S.A.	Flowcopter Ltd.	Provides hybrid, heavy-lift UAVs for private sector and international government aerospace and defense markets	ND	ND	ND	ND	ND	ND
9/1/26	Communication Power Companies (portfolio company of Addison Capital Partners)	GeoSync Microwave, Inc.	Provides low-noise amplifiers, block converters, converter modules, RF switching circuits, equalizers, synthesizers, filters and related custom RF circuitry serving SATCOM, electronic warfare, airborne and shipborne communications applications	ND	ND	ND	ND	ND	ND
8/26/26	Industrial Physics, Inc. (portfolio company of KKR & Co.)	VitreK, LLC (portfolio company of Branford Castle Partners, LP)	Provides precision test, measurement, data-acquisition and instrumentation systems for private sector and U.S. federal government aerospace, defense, electronics, medical, manufacturing and semiconductor markets	ND	ND	ND	ND	ND	ND
8/25/26	Talon Precision, Inc.	Baron Machine Company, Inc.	Provides precision machining and fabrication company serving aerospace, defense, medical, communications, electronics, industrial and other mission-critical markets	ND	ND	ND	ND	ND	ND

Source: Publicly available press releases and company filings

 = KippsDeSanto served as advisor

Defense sector transactions, cont.

(\$ in millions)

Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
8/25/26	BSC Industries, LLC (portfolio company of Benford Capital Partners)	Intercontinental Bearing Supply Co., Inc.	Provides precision and miniature bearings and authorized re-lubrication services for aerospace and defense, medical device and general industrial markets	ND	ND	ND	ND	ND	ND
8/24/26	NexTech Solutions, LLC (portfolio company of Clairvest Group Inc.).	Boomslang Aerospace, LLC	Provides advanced unmanned aerial systems (UAS) and counter-UAS (C-UAS) technology for private sector and U.S. federal government defense and homeland security markets	ND	ND	ND	ND	ND	ND
8/18/26	Ondas, Inc. (NASDAQ: ONDS)	Aran Defense Ltd., (subsidiary of Aran Ltd. (TASE: ARAN))	Provides defense-focused engineering and manufacturing solutions for Israeli defense markets	\$33.0	\$26.0	ND	ND	1.3x	ND
8/17/26	TTM Technologies, Inc. (NASDAQ: TTM)	EPIQ Design Solutions, LLC (portfolio company of Veritas Capital)	Provides open-architecture, AI-enabled software-defined radios (SDRs), high-performance RF products and radiation-tolerant space compute solutions supporting mission-critical signals intelligence and electronic warfare applications	\$1,100.0	ND	\$63.2	ND	ND	17.4x
8/12/26	AEVEX Corp. (NYSE: AVEX)	Black Sea Technologies, LLC (portfolio company of Razor's Edge Management)	Provides unmanned surface and subsea vessels for the defense market	\$600.0	\$150.0	\$22.9	15%	4.0x	26.2x
8/11/26	Marlink SAS (portfolio company of Providence Equity Partners)	Global Radiodata Communications Ltd.	Provides satellite, cellular, cloud and IP networking technologies to provide resilient communications for defense, government and other commercial markets	ND	\$47.3	ND	ND	ND	ND
8/10/26	Archer Aviation, Inc. (NYSE: ACHR)	Wisk Aero, LLC and Insitu, Inc., (subsidiaries of Boeing Co (NYSE: BA))	Provides autonomous eVTOL air taxi systems for private sector and U.S. federal government markets, provides small, long-endurance aircraft and ISR solutions for defense, government and other commercial customers	\$1,000.0	\$200.0	ND	ND	5.0x	ND
8/5/26	Highwater (portfolio company of Arlington Capital Partners)	Taylor Bros Marine Pty Ltd.	Provides end-to-end design, engineering, prefabrication and installation for complex marine habitability modules across Australia	ND	ND	ND	ND	ND	ND
7/31/26	NEO Technology Solutions (portfolio company of Arkview Capital)	VirTex Enterprises, LP (portfolio company of Insight Equity Holdings, LLC)	Provides EMS specializing in low- to medium-volume, high-complexity printed circuit board assembly (PCBA), electromechanical integration and system-level manufacturing for aerospace, defense, medical, industrial and semiconductor markets	ND	ND	ND	ND	ND	ND
7/29/26	Chaos Industries, Inc.	Atropos Group	Provides clean-sheet autonomous aircraft and autonomous flight software within commercial aerospace and defense markets	ND	ND	ND	ND	ND	ND
7/28/26	Micross Components, Inc. (portfolio company of Behrman Capital)	AEMtec GmbH (portfolio company of Capiton AG)	Provides complex micro- and optoelectronic modules, advanced packaging and assembly and test services for semiconductor, medical, industrial automation, communications and aerospace and defense markets	ND	ND	ND	ND	ND	ND
7/27/26	The Carlyle Group, Inc. (NASDAQ: CG)	Secturion Systems, Inc.	Provides high-speed hardware encryption solutions, protecting sensitive and classified information within aerospace, defense, government and critical infrastructure markets	ND	ND	ND	ND	ND	ND

Source: Publicly available press releases and company filings

 = KippsDeSanto served as advisor

Defense sector transactions, cont.

(\$ in millions)



Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
7/22/26	Innovative Aerosystems, Inc. (NASDAQ: ISSC)	Aydin Displays, Inc. (subsidiary of Elbit Systems Ltd.)	Provides high-performance, ruggedized display technologies serving naval, ground, industrial and mission-critical aerospace and defense markets	\$24.5	\$16.0	ND	ND	1.5x	ND
7/20/26	Karman Space & Defense, Inc. (NYSE: KRMN)	Walker Precision Engineering Ltd.	Provides integrated engineering, precision machining, electroplating and electromechanical assemblies for missile seekers, guidance systems and control systems across commercial aerospace, defense and space markets	\$94.0	ND	ND	ND	ND	ND
7/20/26	Interconnect Solutions Company, LLC (portfolio company of Cogenuity Partners)	Aero Electronics Systems, Inc.	Provides cable assemblies, wire harnesses and braided and molded cables for aerospace, defense, government and other commercial markets	ND	ND	ND	ND	ND	ND
7/10/26	T3 Defense, Inc. (NASDAQ: DFNS)	60% stake of Project35 Ltd.	Provides drones, aerial interceptors and counter-UAV systems for Tier-1 defense customers in Israel and around the world	ND	\$2.4	ND	ND	ND	ND
7/6/26	Ondas, Inc. (NASDAQ: ONDS)	DZYNE Technologies, LLC (portfolio company of Highlander Partners, L.P.)	Provides autonomous aerial systems and advanced defense technologies, intelligence surveillance reconnaissance (ISR) and counter-UAS mission solutions within defense markets	\$875.8	\$191.0	ND	ND	4.6x	ND
7/6/26	Lockheed Martin (NYSE: LMT)	Ultra Maritime (subsidiary of Ultra Electronics Holdings Ltd. (portfolio company of Advent International Corp.))	Provides underwater defense electronics equipment and anti-submarine warfare solutions for private sector, international and U.S. federal government defense and maritime markets	\$3,450.0	\$784.0	\$160.0	20%	4.4x	21.6x
7/2/26	Wrist Ship Supply A/S (portfolio company of J.F. Lehman & Company, LLC)	Military Services Australia Pty Ltd.	Provides husbanding and maritime logistics services supporting defense and naval operations across Australia and the Indo-Pacific	ND	ND	ND	ND	ND	ND

Source: Publicly available press releases and company filings

Government sector transactions

(\$ in millions)

Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
9/28/26	Bold Eagle Acquisition (NASDAQ: BEAG.O)	REDLattice Incorporated (portfolio company of AE Industrial Partners)	Provides cyber intelligence and digital access solutions for U.S. federal government, military, intelligence and law enforcement agencies	\$1,250.0	\$267.0	ND	ND	4.7x	ND
9/24/26	Detroit Defense	Athenix Solutions Group	Provides systems engineering, software development, intelligence, cyber operations and special mission capabilities for U.S. federal defense and intelligence agencies	ND	ND	ND	ND	ND	ND
9/24/26	Statecraft	Daybreak, LLC	Provides AI and geospatial analytics for U.S. federal government agencies	ND	ND	ND	ND	ND	ND
9/22/26	Bart & Associates, Inc. (portfolio company of DFW Capital Partners)	Intelligent Waves, LLC	Provides mission-focused technology, systems engineering, advanced cybersecurity and data intelligence solutions for U.S. federal defense, intelligence and civilian agencies	ND	ND	ND	ND	ND	ND
9/12/26	ITC Federal, LLC	Capgemini Government Solutions, LLC	Provides data and AI, digital modernization and emerging technology solutions for U.S. federal aerospace and defense companies	ND	ND	ND	ND	ND	ND
9/3/26	ITC Federal, LLC	Apriva ISS, LLC	Provides secure communications and information security solutions for U.S. federal defense, intelligence, law enforcement and other government customers.	ND	ND	ND	ND	ND	ND
9/3/26	Xpect Solutions, Inc. (portfolio company of NewSpring Capital)	Amivero	Provides capabilities in AI, data science and analytics, digital identity, agile software development and fraud and intelligence operations to U.S. federal homeland security agencies	ND	ND	ND	ND	ND	ND
8/27/26	Inspirit Equity, LLC	Valiant O&M (portfolio company of The GC Companies, LLC)	Provides logistics and facilities services for hospitals, medical facilities, research laboratories and other critical infrastructure as well as chemical management and logistics support services to various U.S. federal government agencies	ND	ND	ND	ND	ND	ND
8/25/26	CesiumAstro, Inc.	1Aardvark, LLC	Provides mission software, algorithms and systems engineering solutions for private sector and U.S. federal aerospace and missile defense markets	ND	ND	ND	ND	ND	ND
8/17/26	Noblis, Inc.	FTS International, LLC	Provides mission engineering, intelligence analysis, systems integration and operational support for U.S. federal intelligence, defense and space missions	ND	ND	ND	ND	ND	ND
8/11/26	Reply S.p.A. (BIT: REY)	FedTec, LLC	Provides artificial intelligence, cybersecurity, digital modernization and cloud infrastructure services to U.S. federal civilian and defense agencies	ND	\$100.0	ND	ND	ND	ND
8/10/26	AE Industrial Partners	Attilius Technologies (Undisclosed Target)	Provides end-to-end national security intelligence solutions, from primary source data collection to deployment, solving mission-critical challenges for the IC and DOD	ND	ND	ND	ND	ND	ND

Source: Publicly available press releases and company filings

 = KippsDeSanto served as advisor

Government sector transactions, cont.

(\$ in millions)

Date announced	Buyer or investor	Target	Target description	EV	Revenue	EBITDA	EBITDA margin	EV / LTM	
								Revenue	EBITDA
8/5/26	Precise Systems, Inc. (portfolio company of Bluestone Investment Partners)	Ternion Corporation	Develops constructive simulation frameworks, Flexible Analysis, Modeling and Exercise System (FLAMES) based modeling and simulation engineering platforms for U.S. federal defense and training markets	ND	ND	ND	ND	ND	ND
8/5/26	Neo4j	Graph Aware Ltd.	Provides open-standards intelligence analysis platform for U.S. federal government agencies	ND	ND	ND	ND	ND	ND
8/4/26	MetroStar Systems, Inc. (portfolio company of Veritas Capital)	Steampunk, Inc.	Provides human-centered design, DevSecOps, digital platforms, cybersecurity and data exploitation solutions to U.S. federal civilian, defense, healthcare and homeland security agencies	ND	ND	ND	ND	ND	ND
8/3/26	McNally Capital	TENICA Global Solutions	Provides integrated engineering, mission operations, cybersecurity and digital modernization solutions for the U.S. federal defense, intelligence and space exploration markets	ND	ND	ND	ND	ND	ND
7/28/26	Leonardo DRS, Inc. (Nasdaq: DRS)	Raft, LLC (portfolio company of Washington Harbour Partners LP)	Provides open-architecture mission software, specializing in multi-domain data fusion and AI that supports real-time situational awareness and faster operational decision-making for national security customers	\$450.0	ND	ND	ND	ND	ND
7/21/26	Bluestone Investment Partners	Delphinus Engineering	Provides engineering, fleet modernization, maintenance and waterfront industrial services for U.S. federal Navy and maritime defense markets	ND	ND	ND	ND	ND	ND
7/20/26	BTS Software Solutions, LLC	Augury, LLC	Provides full-stack mission applications, field programmable gate array development and advanced engineering solutions for the IC, DOD and other U.S. federal government markets	ND	ND	ND	ND	ND	ND
7/7/26	Empower AI, Inc. (portfolio company of KKR)	Highlight Technologies, Inc.	Provides DevSecOps, cloud, AI/ML and data management solutions for U.S. federal Departments of State and Homeland Security	ND	ND	ND	ND	ND	ND

Source: Publicly available press releases and company filings

Public company trading analysis

(\$ in millions, except for stock prices)	Stock Price 9/30/26	% of 52 week high	Market cap	EV	CY2026E				EV / CY2026E		CY2027E			EV / CY2027E	
					Revenue	Growth	EBITDA	Margin	Revenue	EBITDA	Revenue	EBITDA	Margin	Revenue	EBITDA
Aerospace Suppliers															
Arxis, Inc.	\$49.39	80.3%	\$21,279	\$22,575	\$2,055	29.2%	\$821	39.9%	10.98x	27.5x	\$2,446	\$988	40.4%	9.23x	22.9x
Curtiss-Wright Corporation	\$543.82	67.3%	\$20,086	\$20,758	\$3,800	8.6%	\$856	22.5%	5.46x	24.3x	\$4,115	\$943	22.9%	5.04x	22.0x
Woodward, Inc.	\$328.59	72.9%	\$19,402	\$20,311	\$4,424	16.7%	\$932	21.1%	4.59x	21.8x	\$4,823	\$1,058	21.9%	4.21x	19.2x
Moog Inc.	\$381.47	85.0%	\$12,103	\$13,181	\$4,451	9.8%	\$726	16.3%	2.96x	18.2x	\$4,795	\$720	15.0%	2.75x	18.3x
Astronics Corporation	\$67.42	71.4%	\$2,902	\$3,246	\$1,033	19.8%	\$198	19.2%	3.14x	16.4x	\$1,136	\$230	20.3%	2.86x	14.1x
Ducommun Incorporated	\$171.54	81.5%	\$2,590	\$2,882	\$884	7.1%	\$154	17.4%	3.26x	18.7x	\$968	\$179	18.5%	2.98x	16.1x
Median		76.6%	\$15,752	\$16,746	\$2,928	15.1%	\$773	20.1%	3.93x	20.3x	\$3,281	\$831	21.1%	3.59x	18.8x
Aerostructures															
Howmet Aerospace, Inc.	\$226.18	73.0%	\$90,201	\$94,302	\$10,108	22.5%	\$3,259	32.2%	9.33x	28.9x	\$11,491	\$3,806	33.1%	8.21x	24.8x
Hexcel Corporation	\$83.92	75.1%	\$6,346	\$7,243	\$2,095	10.6%	\$406	19.4%	3.46x	17.8x	\$2,338	\$478	20.5%	3.10x	15.1x
Senior plc	\$3.94	93.4%	\$1,608	\$1,793	\$1,014	2.0%	\$126	12.4%	1.77x	14.3x	\$1,062	\$138	13.0%	1.69x	13.0x
Median		75.1%	\$6,346	\$7,243	\$2,095	10.6%	\$406	19.4%	3.46x	17.8x	\$2,338	\$478	20.5%	3.10x	15.1x
Aftermarket and MRO															
TransDigm Group Incorporated	\$1,082.60	74.0%	\$59,842	\$90,637	\$10,820	18.8%	\$5,683	52.5%	8.38x	15.9x	\$11,889	\$6,250	52.6%	7.62x	14.5x
HEICO Corporation	\$303.18	80.4%	\$36,046	\$39,041	\$5,605	21.0%	\$1,617	28.8%	6.97x	24.2x	\$6,193	\$1,779	28.7%	6.30x	21.9x
Singapore Technologies Engineering Ltd	\$8.55	93.9%	\$26,674	\$30,369	\$10,647	10.9%	\$1,548	14.5%	2.85x	19.6x	\$11,821	\$1,715	14.5%	2.57x	17.7x
AAR Corp.	\$101.47	65.9%	\$4,027	\$4,901	\$3,585	20.8%	\$449	12.5%	1.37x	10.9x	\$3,795	\$501	13.2%	1.29x	9.8x
SIA Engineering Company Limited	\$2.46	82.4%	\$2,757	\$2,461	\$1,175	6.0%	\$84	7.2%	2.09x	29.2x	\$1,265	\$95	7.5%	1.95x	25.8x
Median		80.4%	\$26,674	\$30,369	\$5,605	21.0%	\$1,548	14.5%	2.85x	19.6x	\$6,193	\$1,715	14.5%	2.57x	17.7x
Aircraft and Engine OEMs															
General Electric Company	\$312.29	80.3%	\$324,020	\$334,532	\$50,338	9.8%	\$12,014	23.9%	6.65x	27.8x	\$55,854	\$13,641	24.4%	5.99x	24.5x
Airbus SE	\$216.47	86.1%	\$171,329	\$172,740	\$91,113	5.7%	\$12,242	13.4%	1.90x	14.1x	\$101,870	\$14,116	13.9%	1.70x	12.2x
Rolls-Royce Holdings plc	\$19.40	92.2%	\$161,035	\$158,272	\$31,425	10.1%	\$7,519	23.9%	5.04x	21.0x	\$34,922	\$8,287	23.7%	4.53x	19.1x
Safran SA	\$379.74	91.2%	\$157,419	\$156,347	\$41,166	12.4%	\$9,080	22.1%	3.80x	17.2x	\$45,400	\$10,152	22.4%	3.44x	15.4x
The Boeing Company	\$186.05	73.1%	\$147,048	\$176,136	\$97,848	9.4%	\$4,305	4.4%	1.80x	NM	\$112,258	\$8,153	7.3%	1.57x	21.6x
MTU Aero Engines AG	\$425.39	92.5%	\$22,916	\$23,003	\$10,923	6.2%	\$2,080	19.0%	2.11x	11.1x	\$12,017	\$2,242	18.7%	1.91x	10.3x
Median		88.7%	\$159,227	\$165,506	\$45,752	10.9%	\$8,300	20.5%	2.95x	17.2x	\$50,627	\$9,219	20.5%	2.68x	17.2x

Public company trading analysis

(\$ in millions, except for stock prices)	Stock Price 9/30/26	% of 52 week high	Market cap	EV	CY2026E				EV / CY2026E		CY2027E			EV / CY2027E	
					Revenue	Growth	EBITDA	Margin	Revenue	EBITDA	Revenue	EBITDA	Margin	Revenue	EBITDA
Defense Electronics and Communications															
Thales S.A.	\$254.94	80.4%	\$52,380	\$52,986	\$26,838	3.3%	\$4,319	16.1%	1.97x	12.3x	\$29,239	\$4,836	16.5%	1.81x	11.0x
Leonardo S.p.a.	\$55.64	74.0%	\$32,149	\$37,545	\$25,103	9.6%	\$3,269	13.0%	1.50x	11.5x	\$27,908	\$3,783	13.6%	1.35x	9.9x
Teledyne Technologies Incorporated	\$606.81	87.0%	\$28,129	\$29,816	\$6,561	7.3%	\$1,643	25.0%	4.54x	18.1x	\$6,927	\$1,771	25.6%	4.30x	16.8x
TTM Technologies, Inc.	\$122.84	54.9%	\$12,941	\$13,536	\$4,399	51.4%	\$794	18.0%	3.08x	17.0x	\$5,663	\$1,063	18.8%	2.39x	12.7x
Viasat, Inc.	\$70.38	75.7%	\$9,695	\$14,963	\$4,762	3.2%	\$1,533	32.2%	3.14x	9.8x	\$5,046	\$1,580	31.3%	2.97x	9.5x
Mercury Systems, Inc.	\$83.00	64.6%	\$4,991	\$5,280	\$1,029	9.2%	\$168	16.3%	5.13x	31.5x	\$1,146	\$229	20.0%	4.61x	23.0x
Comtech Telecommunications Corp.	\$1.37	22.1%	\$41	\$475	\$421	(11.3%)	\$34	8.2%	1.13x	13.8x	\$422	\$50	11.9%	1.12x	9.5x
Median		74.0%	\$12,941	\$14,963	\$4,762	3.2%	\$1,533	16.3%	3.08x	13.8x	\$5,663	\$1,580	18.8%	2.39x	11.0x
Defense Primes															
RTX Corporation	\$185.65	81.8%	\$250,211	\$282,529	\$96,169	8.5%	\$16,210	16.9%	2.94x	17.4x	\$103,259	\$17,660	17.1%	2.74x	16.0x
Lockheed Martin Corporation	\$509.25	73.6%	\$117,530	\$134,277	\$80,999	7.9%	\$11,271	13.9%	1.66x	11.9x	\$85,568	\$11,908	13.9%	1.57x	11.3x
General Dynamics Corporation	\$331.83	83.0%	\$89,644	\$94,790	\$55,896	6.4%	\$6,826	12.2%	1.70x	13.9x	\$58,612	\$7,390	12.6%	1.62x	12.8x
BAE Systems plc	\$25.99	82.9%	\$73,508	\$80,308	\$44,107	15.7%	\$6,313	14.3%	1.82x	12.7x	\$48,098	\$6,904	14.4%	1.67x	11.6x
Northrop Grumman Corporation	\$483.48	62.5%	\$68,685	\$83,430	\$44,054	5.0%	\$6,201	14.1%	1.89x	13.5x	\$46,981	\$6,656	14.2%	1.78x	12.5x
L3Harris Technologies, Inc.	\$236.78	62.4%	\$44,092	\$54,538	\$23,599	7.9%	\$4,299	18.2%	2.31x	12.7x	\$25,193	\$4,635	18.4%	2.16x	11.8x
Median		77.7%	\$81,576	\$89,110	\$50,001	5.8%	\$6,570	14.2%	1.86x	13.1x	\$53,355	\$7,147	14.3%	1.72x	12.2x
Defense Systems															
Rheinmetall AG	\$1,086.87	47.7%	\$50,685	\$54,707	\$15,680	34.4%	\$3,577	22.8%	3.49x	15.3x	\$20,890	\$4,973	23.8%	2.62x	11.0x
Kongsberg Gruppen ASA	\$33.36	74.9%	\$29,339	\$29,245	\$4,484	43.2%	\$896	20.0%	6.52x	32.6x	\$6,760	\$1,367	20.2%	4.33x	21.4x
Huntington Ingalls Industries, Inc.	\$267.07	58.1%	\$10,524	\$13,447	\$13,351	6.9%	\$1,077	8.1%	1.01x	12.5x	\$14,200	\$1,237	8.7%	0.95x	10.9x
Applied Aerospace & Defense, Inc.	\$12.03	49.6%	\$2,074	\$2,487	\$684	37.1%	\$152	22.2%	3.64x	16.4x	\$789	\$187	23.7%	3.15x	13.3x
Median		53.8%	\$19,931	\$21,346	\$8,918	35.7%	\$987	21.1%	3.56x	15.8x	\$10,480	\$1,302	21.9%	2.89x	12.2x

Public company trading analysis

(\$ in millions, except for stock prices)	Stock Price 9/30/26	% of 52 week high	Market cap	EV	CY2026E				EV / CY2026E		CY2027E			EV / CY2027E	
					Revenue	Growth	EBITDA	Margin	Revenue	EBITDA	Revenue	EBITDA	Margin	Revenue	EBITDA
Defense Technology															
Palantir Technologies Inc.	\$187.05	90.1%	\$449,492	\$440,405	\$8,215	83.6%	\$5,045	61.4%	NM	NM	\$12,295	\$7,783	63.3%	NM	NM
Kratos Defense & Security Solutions, Inc.	\$42.69	31.9%	\$8,014	\$6,770	\$1,795	33.3%	\$177	9.9%	3.77x	NM	\$2,219	\$241	10.9%	3.05x	28.1x
AeroVironment, Inc.	\$142.22	34.0%	\$7,201	\$7,472	\$2,167	34.6%	\$334	15.4%	3.45x	22.4x	\$2,473	\$415	16.8%	3.02x	18.0x
Ondas Inc.	\$7.33	48.0%	\$4,182	\$2,844	\$537	958.0%	\$(120)	NM	5.30x	NM	\$1,013	\$(25)	NM	2.81x	NM
Firefly Aerospace, Inc.	\$23.15	37.2%	\$3,875	\$3,294	\$439	174.3%	\$(275)	NM	7.51x	NM	\$686	\$(185)	NM	4.80x	NM
HawkEye 360, Inc.	\$15.10	42.3%	\$1,479	\$993	\$218	84.9%	\$34	15.5%	4.56x	29.4x	\$272	\$56	20.5%	3.65x	17.8x
BigBear.ai Holdings, Inc.	\$2.65	28.2%	\$1,271	\$974	\$145	13.8%	\$(43)	NM	6.70x	NM	\$161	\$(37)	NM	6.05x	NM
Kraken Robotics, Inc.	\$3.06	40.6%	\$1,138	\$1,102	\$215	187.8%	\$50	23.1%	5.14x	22.2x	\$392	\$97	24.7%	2.81x	11.4x
AEVEX Corp.	\$15.14	35.8%	\$855	\$1,955	\$757	74.8%	\$117	15.4%	2.58x	16.8x	\$907	\$161	17.7%	2.16x	12.2x
Median		37.2%	\$3,875	\$2,844	\$537	83.6%	\$50	0.2x	4.85x	22.3x	\$907	\$97	0.2x	3.04x	17.8x
Diversified Technology															
International Business Machines Corp.	\$219.93	66.2%	\$207,204	\$264,433	\$70,384	4.2%	\$20,153	28.6%	3.76x	13.1x	\$73,100	\$21,474	29.4%	3.62x	12.3x
Accenture plc	\$183.37	63.0%	\$112,212	\$114,461	\$74,872	5.9%	\$14,258	19.0%	1.53x	8.0x	\$78,462	\$15,084	19.2%	1.46x	7.6x
CGI, Inc.	\$68.15	73.3%	\$13,934	\$16,632	\$11,731	(0.7%)	\$2,371	20.2%	1.42x	7.0x	\$12,060	\$2,451	20.3%	1.38x	6.8x
Maximus, Inc.	\$53.19	53.2%	\$2,785	\$4,461	\$5,291	(1.5%)	\$708	13.4%	0.84x	6.3x	\$5,605	\$796	14.2%	0.80x	5.6x
Everforth, Inc.	\$32.90	59.9%	\$1,346	\$2,689	\$3,974	(0.2%)	\$378	9.5%	0.68x	7.1x	\$4,067	\$401	9.9%	0.66x	6.7x
DLH Holdings Corp.	\$3.70	45.7%	\$54	\$195	\$201	(37.8%)	\$13	6.2%	0.97x	15.5x	NA	NA	NM	NA	NA
Median		61.4%	\$8,359	\$10,547	\$8,511	(1.0%)	\$1,539	16.2%	1.19x	7.6x	\$12,060	\$2,451	19.2%	1.38x	6.8x
Engineering and Construction															
Jacobs Solutions, Inc.	\$135.27	80.3%	\$15,832	\$18,694	\$15,404	24.3%	\$1,464	9.5%	1.21x	12.8x	\$15,700	\$1,594	10.2%	1.19x	11.7x
Tetra Tech, Inc.	\$32.95	76.4%	\$8,437	\$9,230	\$4,390	(1.5%)	\$664	15.1%	2.10x	13.9x	\$4,564	\$708	15.5%	2.02x	13.0x
AECOM	\$58.95	43.5%	\$7,576	\$10,092	\$15,378	(3.6%)	\$967	6.3%	0.66x	10.4x	\$17,466	\$1,414	8.1%	0.58x	7.1x
Babcock International Group PLC	\$13.10	64.6%	\$6,424	\$6,917	\$7,176	5.2%	\$728	10.1%	0.96x	9.5x	\$7,550	829	11.0%	0.92x	8.3x
KBR, Inc.	\$35.16	72.8%	\$4,433	\$6,914	\$8,048	3.4%	\$1,003	12.5%	0.86x	6.9x	\$8,507	\$1,001	11.8%	0.81x	6.9x
Median		72.8%	\$7,576	\$9,230	\$8,048	3.4%	\$967	10.1%	0.96x	10.4x	\$8,507	\$1,001	11.0%	0.92x	8.3x

Public company trading analysis

(\$ in millions, except for stock prices)	Stock Price 9/30/26	% of 52 week high	Market cap	EV	CY2026E				EV / CY2026E		CY2027E			EV / CY2027E	
					Revenue	Growth	EBITDA	Margin	Revenue	EBITDA	Revenue	EBITDA	Margin	Revenue	EBITDA
Government Technology Solutions															
Leidos Holdings, Inc.	\$121.83	59.2%	\$15,289	\$21,171	\$18,312	6.6%	\$2,463	13.5%	1.16x	8.6x	\$19,155	\$2,466	12.9%	1.11x	8.6x
CACI International, Inc	\$609.11	89.1%	\$13,461	\$18,653	\$10,132	12.8%	\$1,253	12.4%	1.84x	14.9x	\$11,125	\$1,471	13.2%	1.68x	12.7x
Booz Allen Hamilton Holding Corp.	\$69.42	63.6%	\$8,350	\$11,970	\$11,217	(1.7%)	\$1,257	11.2%	1.07x	9.5x	\$11,829	\$1,319	11.1%	1.01x	9.1x
SAIC	\$127.56	89.4%	\$5,344	\$7,923	\$7,297	0.5%	\$763	10.5%	1.09x	10.4x	\$7,397	\$772	10.4%	1.07x	10.3x
Amentum Holdings, Inc.	\$18.12	47.5%	\$4,430	\$7,890	\$13,983	(1.6%)	1,136	8.1%	0.56x	6.9x	\$14,099	\$1,179	8.4%	0.56x	6.7x
Parsons Corporation	\$40.97	45.8%	\$4,376	\$5,872	\$6,364	(0.0%)	\$523	8.2%	0.92x	11.2x	\$6,724	\$668	9.9%	0.87x	8.8x
V2X, Inc.	\$70.77	75.3%	\$2,218	\$3,114	\$4,978	11.1%	\$358	7.2%	0.63x	8.7x	\$5,235	\$386	7.4%	0.59x	8.1x
ICF International, Inc.	\$83.13	84.8%	\$1,491	\$2,051	\$1,904	1.7%	\$215	11.3%	1.08x	9.5x	\$2,016	\$229	11.4%	1.02x	8.9x
Median		69.5%	\$4,887	\$7,907	\$8,715	7.3%	\$950	10.8%	1.07x	9.5x	\$9,261	\$976	10.8%	1.01x	8.9x
Homeland Security															
Smiths Group plc	\$37.51	97.9%	\$11,036	\$8,739	\$2,652	(33.5%)	\$631	23.8%	3.30x	13.9x	\$2,807	\$692	24.6%	3.11x	12.6x
MSA Safety Incorporated	\$177.88	85.1%	\$6,862	\$7,309	\$2,086	11.3%	\$537	25.7%	3.50x	13.6x	\$2,275	\$585	25.7%	3.21x	12.5x
OSI Systems, Inc.	\$194.37	62.4%	\$3,099	\$3,789	\$1,802	0.2%	\$301	16.7%	2.10x	12.6x	\$1,969	\$333	16.9%	1.92x	11.4x
Smith & Wesson Brands, Inc.	\$14.06	80.1%	\$630	\$678	\$565	16.3%	\$76	13.5%	1.20x	8.9x	\$572	\$81	14.1%	1.18x	8.4x
Median		82.6%	\$4,980	\$5,549	\$1,944	5.9%	\$419	20.2%	2.70x	13.1x	\$2,122	\$459	20.8%	2.52x	11.9x
Space															
Space Exploration Technologies Corp.	\$150.86	66.9%	\$2,047,596	\$1,987,295	\$45,074	141.4%	\$22,024	48.9%	NM	NM	\$114,323	\$66,944	58.6%	17.38x	29.7x
Rocket Lab Corporation	\$69.68	46.1%	\$41,701	\$39,532	\$962	(29.4%)	\$(52)	NM	NM	NM	\$1,363	\$106	7.8%	29.01x	NM
Redwire Corporation	\$10.44	39.2%	\$2,599	\$2,132	\$475	(15.7%)	\$(19)	NM	4.49x	NM	\$564	\$4	0.8%	3.78x	NM
Virgin Galactic Holdings, Inc.	\$2.99	33.6%	\$453	\$464	\$1	(99.6%)	\$(202)	NM	NM	NM	\$273	\$(57)	NM	1.70x	NM
Momentum Inc.	\$3.87	11.2%	\$85	\$(15)	\$8	(29.7%)	\$(31)	NM	NM	0.5x	\$12	\$(34)	NM	NM	0.4x
Median		39.2%	\$2,599	\$2,132	\$475	(29.4%)	\$(31)	48.9%	4.49x	NM	\$564	\$4	7.8%	10.58x	NM

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